



Wealthsmith video



Presentation title 2

Agenda







Why?



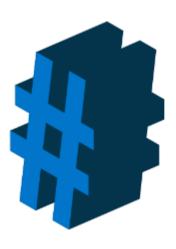


Partner with you to **Build and Protect** Wealth for Members

State of the Nation



- Majority failing
- Regulation accelerating
- #Consolidation trending
- Longevity rising
- Competitors emerging
- Lines blurring



Why the Sanlam Umbrella Fund?



- ➤ The umbrella fund is the vehicle that will take the majority of South Africans towards good outcomes
- There are a number of opportunists benefiting at the cost of good retirement outcomes
- We each have a moral and fiduciary duty to do better for members



Why the advancements to the Umbrella Fund?



- 1. Governance requirements overly restrictive
- 2. Complicated and hence non-transparent pricing
- 3. All members pay for investment choice but few use the facility
- 4. Affluent members prefer greater flexibility



Vision 2020



A funding system that enables good retirement outcomes

Vision 2020



- Simplicity
- Transparency
- Efficiency
- Portability
- Solidarity



How?

How?



How we, and our umbrella, are working for the benefit of our members

- Leading debates
- Evolving models
- Simplifying costs
- Partnering to create shared value
- Optimising outcomes

How?



How we, and our umbrella, are working for the benefit of our members

- > 35 years of research
- National treasury engagement
- Thought leadership



Who?

Who?







Themba Video



Presentation title 17





What?





Kaizen



- > Investments
- > Risk
- Governance
- Costs
- Insights

Hotstix Video



Presentation title 21